Module 3: The Procurement Process and Document Management

This is one of a series of modules that together comprise the PR Procurement Toolkit – a joint initiative of the Chartered Institute of Public Relations (CIPR), Public Relations Consultants Association (PRCA), Central Office of Information (COI) and the Chartered Institute of Purchasing and Supply (CIPS).

The Toolkit as a whole is designed to help clients of the PR profession – in functions including Marketing and Procurement – and their suppliers, including agencies and other service providers, to work together to maximise the value delivered by PR practitioners and PR activity. The modules within the Toolkit are independent but interlinked, each covering a specific stage of the client/supplier relationship.
There is no single ‘correct’ way to manage the procurement of PR resources, and the processes used by different organisations will vary widely. However, there are certain phases that are common to most organisations through which procurement can add discipline to the inputs and outputs of PR activity, and add value to its outcomes.

As always, the emphasis is on teamwork, with Procurement and PR working together to ensure that the PR need is clearly identified and that the Procurement response delivers suppliers or resources that fully meet the need.

A well-structured procurement process can help to ensure that certain essential documents are created and stored properly. This may sound unimportant or bureaucratic but there are good reasons to do so: without a legally binding contract, for example, neither the client nor the agency is protected from the actions of the other – yet research has shown that around 40% of UK client organisations do not have a proper contract with their agencies.

Indeed, this documentation is so important that Module 4 of this toolkit deals specifically with the PR contract, and Module 5 deals specifically with the PR Statement of Work.
PR team identifies need for external supplier

PR team and Procurement select supplier from current roster

PR team and Procurement identify need for new supplier

Sourcing and selection process

Contract agreed, including terms & conditions and price parameters/structures

PR team briefs supplier

Supplier responds with:

Top-line strategic/tactical/creative proposal as required

Cost proposal

PR team and supplier review/revise

PR team and Procurement review/revise

Agree approach and deliverables

Agree costs, terms and schedule

Statement of Work issued

Purchase Order issued

Invoice received

Invoice paid